

NAPA CONSULTING GROUP

## **Topic: Internet Marketing**

- E-Marketing vs. marketing
- Internet demographics
- Advantages
- New contagions of information
- Impact on Product Mix
- New innovation paradigm



#### **First A Few Facts**

- E-Marketing  $\neq$  sales
- Marketing plan  $\neq$  e-Marketing plan
- Most organizations have no:
  - Marketing strategy
  - Marketing plan
  - e-Marketing plan
  - Brand advocacy strategy
- Good news: The Internet keeps on growing
- Bad news: Getting harder to be found



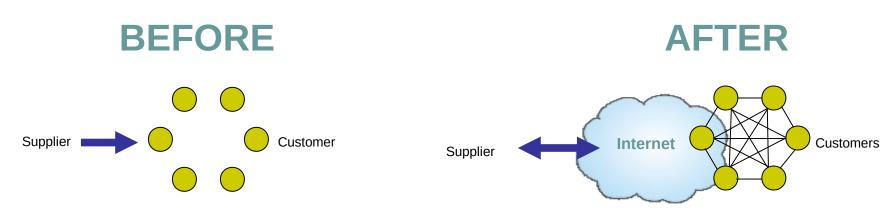
## **Baseline Definition of e-Marketing**

"...identifying, understanding, collaboratively creating, and meeting a segment of human and social needs, wants, desires, wishes digitally."

Adaptation of Philip Kotler's original definition of marketing.



#### **Customer Integrated Into Process**



Monologue

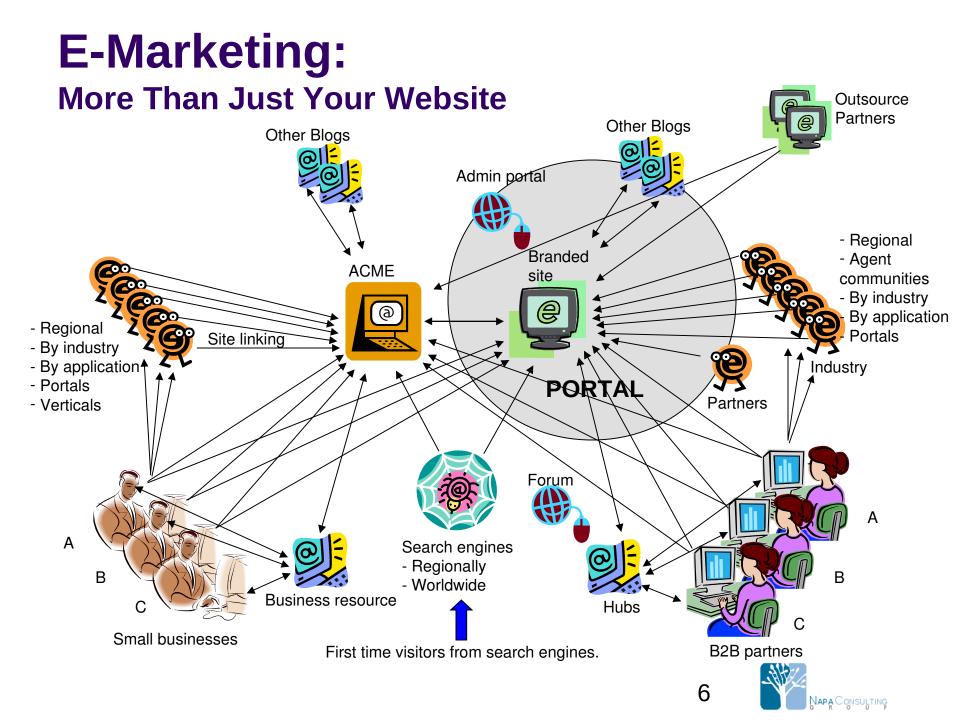
One way

Mass communication

Static

No interaction among customers Shotgun approach Hard to identify customers Hard to manage customers Dialogue One-to-one marketing Real-time Dynamic Collaborative Segmented Rich customer interaction Rich customer data





## **Global Online Population**

- Currently about 1.2 billion
- Projected to grow to **1.8 billion** by 2010

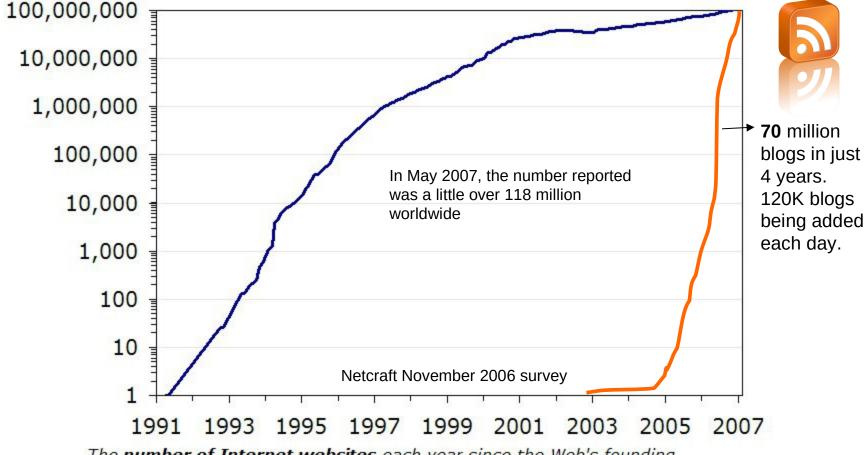
World Regions	Population ( 2007 Est.)	Population % of World	Internet Usage, Latest Data	% Population ( Penetration )	Usage % of World	Usage Growth 2000-2007
Africa	933,448,292	14.2 %	33,334,800	3.6 %	3.0 %	638.4 %
Asia	3,712,527,624	56.5 %	398,709,065	10.7 %	35.8 %	248.8 %
Europe	809,624,686	12.3 %	314,792,225	38.9 %	28.3%	199.5 %
Middle East	193,452,727	2.9 %	19,424,700	10.0 %	1.7 %	491.4 %
North America	334,538,018	5.1 %	233,188,086	69.7 %	20.9%	115.7 %
Latin America/Caribbean	556,606,627	8.5 %	96,386,009	17.3 %	8.7 %	433.4 %
Oceania / Australia	34,468,443	0.5 %	18,439,541	53.5 %	1.7 %	142.0 %
WORLD TOTAL	6,574,666,417	100.0 %	1,114,274,426	16.9 %	100.0 %	208.7 %

by Nielsen//NetRatings, by the International Telecommunications Union, by local NICs, and other other reliable sources. (5) For definitions, disclaimer, and

navigation help, see the Site Surfing Guide. (6) Information from this site may be cited, giving due credit and establishing an active link back to www.internetworldstats.com. Copyright © 2007, Miniwatts Marketing Group. All rights reserved worldwide.



## **Websites Worldwide**

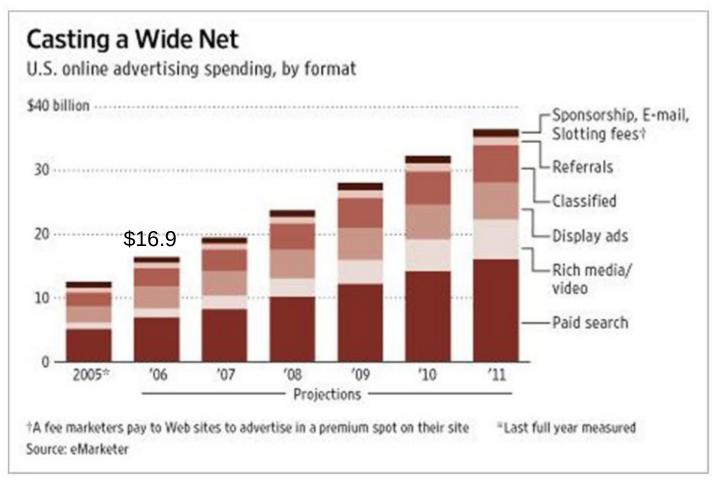


The number of Internet websites each year since the Web's founding.



#### **U.S. Online Ad Spending:**

5.9% of the \$285 billion total U.S. advertising market in 2006





### Advantages

- Democratization of advertising
- Reach: Collapsing barriers of time & space
- Lower risk of product / services innovation
- Lower cost / higher ROI
  - Digitization of all information
  - Virtual supply chains
  - Virtual markets
  - Virtual real-time interaction with customers & suppliers
- Scalability
- Ability to coalesce and reach increasingly fragmented markets
- Streamline business process

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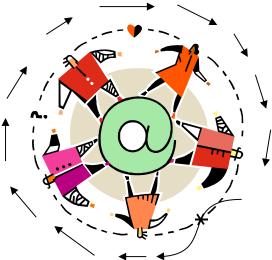
#### **Strategic Advantages**

- Create new sources of competitive advantage
- More direct distribution model
- Reengineer the supply chain
- Invent new business models
- Target underserved segments
- Lower price barrier
- New delivery methods to reduce capital expenditure and pricing
- Create more efficient marketplace
- Create a "virtuous cycle"



#### **Benefit of Creating A "Virtuous Cycle"**

- Reduce the risk of guessing by letting the community define the need, want, problem, and value proposition
- Speed development cycles
- Create precise features / value,
- Create brand advocates
- Community endorsement

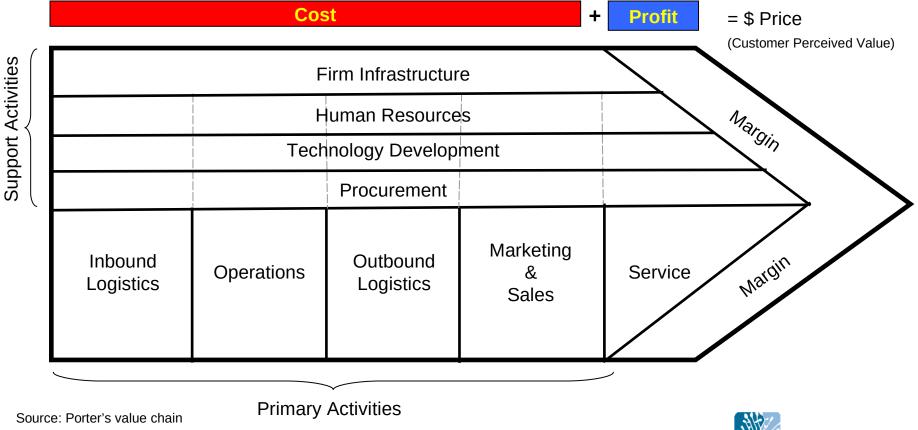


Community and feedback loop integral part of shaping product



#### **Recognize Elements of Value Creation: Generic Value Chain**

Visual representation of what organizations do to create value. Margin is the difference between Customer Perceived Value (CPV) and cost. The primary and second activities attribute to cost.

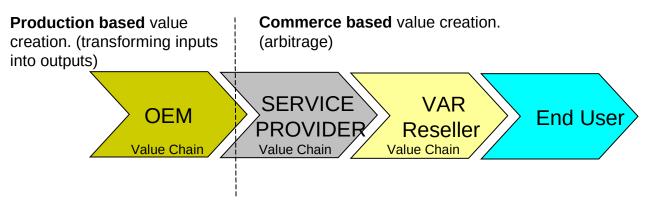


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# **Traditional Industry Supply Chain**

Look to bypass intermediaries.



Typical Service Provider Supply Chain

Each entity looks very little beyond the next partner in the food chain. Incremental value added.

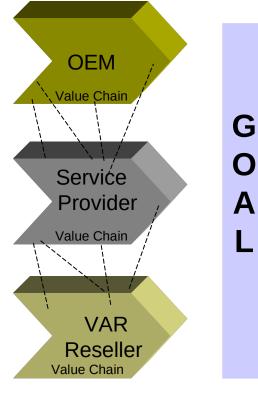


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#### **Rearrange Your Supply Chain:** Create More Strategic & Symbiotic B2B Relationships

End User

Build more strategic & symbiotic value chain.



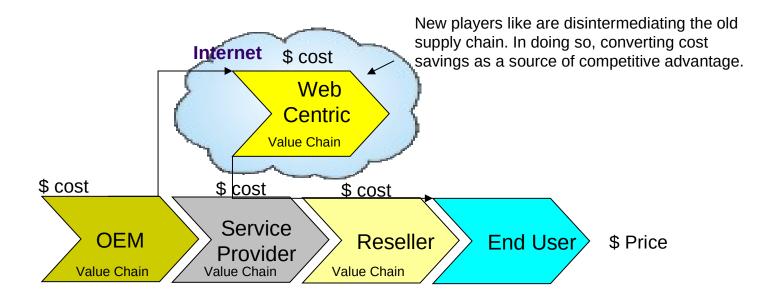
Reduce duplicity Reduce costs Leverage resources Increase value

- Think in terms of solving the common objectives, interests, and obstacles.
- Pursue common challenges.
- Pursue common goals.
- Remove common obstacles.
- Achieve collective profitability
  - How?
    - By removing inefficiencies and duplicity of efforts in each discrete value chain.
    - Collaborate together to link strategies, validate new applications, how to market them, how to price them, and how to launch them,
- The basic principle is to leverage, link, and coordinate resources at a strategic level towards achieving the same fundamental goals.



### Disintermediate

Look for new ways to disintermediate the supply chain.



Leverage business models or disintermediate to capture sources of competitive advantage. ASP, On Demand, or B2B relationships to capture cost savings and revenue sharing. Every step along the way (middleman or channel) is a cost point. Each step that can be optimized means a cost savings that can contribute to more competitive offering.



### **Baseline Guidelines**

- Create an E-marketing plan
- Choose top level domain name early
- Choose & trademark branded domains
- Design & linkage
  - Relationship of all internal websites to target customers, industry sites, suppliers, business sites, portals, blogs
- Infrastructure: Who will host sites, applications, and associated servers
- SEO plan and strategy for your websites
- Indexing
- Real-time analytics
- Communication utilities
  - E-mail, IM, real-time voice, weblogs
- E-mail list management and opt in / out best practice (CAN-SPAM ACT)
- Online advertising or "soft branding"
- E-commerce site
- Drive traffic

### **New Paradigm**

- Sell your idea first
- Find your actors (audience) first
- Size does not matter PlentyOfFish
- Reduce risk by pushing control out
- Value creation increases at the edge
- Decentralize authority, process, and IP
- Transparency creates value
- Truth travels fast
- Price alone is not sustainable
- Reengineer your value chain
  - Skip intermediaries wherever possible
- Reinvent your business models
- Change the status quo



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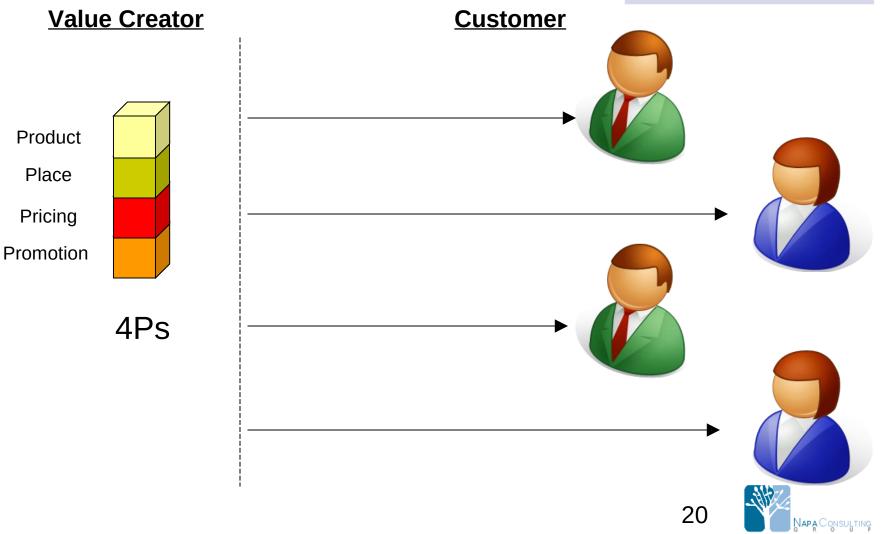
#### **Impact on Product Mix**

- Product / service strategy
  - Shared risk through open collaboration
- Place (channel)
  - Actors & marketspace
  - Agents
- Pricing
  - Hypercompetitive
  - Convert traffic to advertisement revenue
- Promotion
  - Community
- Customer support
  - 24 X 7
  - Virtual
  - FAQ, forums, electronic

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## **Old 4Ps Paradigm**

Almost no feedback loop. Higher risk of innovation and guessing market.



## **New Innovation Paradigm**

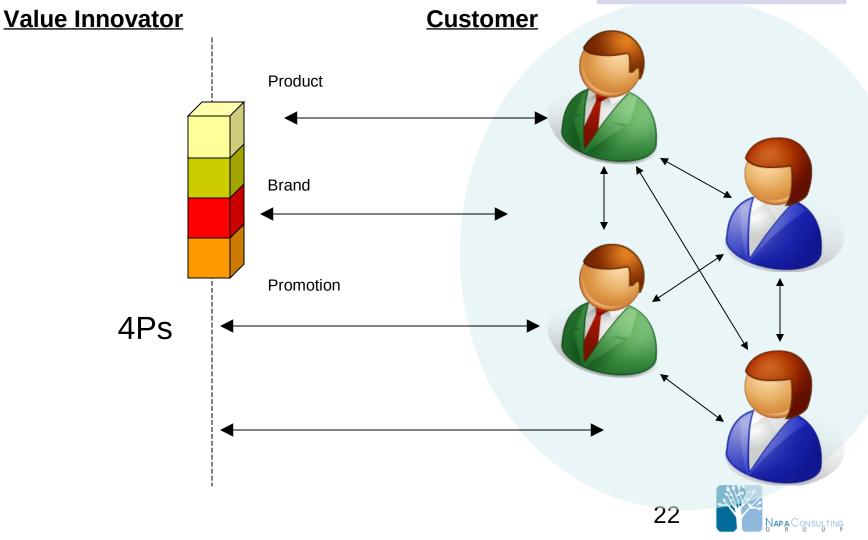
#### Democratization of 4Ps paradigm

- Citizen branding
- Collective collaboration
- Collective risk sharing
- Collective product innovation
- Collective IP ownership
- Citizen marketers will sell "remarkable" ideas
- Innovators should adopt the 1% rule
  - If you don't find the "sneezers" or connectors, the 80/20% rule won't matter
- Work backwards
  - Build your brand around your idea first. If the community you are targeting does not coalesce and rally around the idea, continuing to build the product is irrelevant
- Create your own "blue ocean"
  - If you play it safe and go by the rules of your industry, value chain, and business model you're dead!
  - Most industries and markets are saturated and highly concentrated.



#### New Paradigm: Collaborative Open Innovation

Capturing customer interaction creates tremendous value and reduces risk.



#### Contagions

# New mediums for communicating information virally among your actors

viral marketing buzz marketing vblog podcasting contentcasting WOMM widget bliget chicklet buzztracker trackback digg tag typelist blogroll

mashup delicious social media social bookmarking SMO



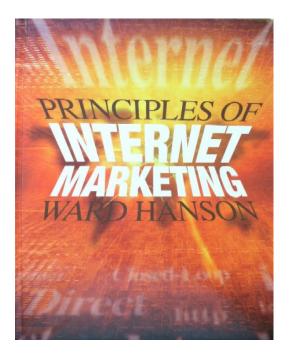
### 92% PREFER WOM RECOMMENDATION



#### **91% LIKELY TO BUY ON RECOMMENDATION**



#### **Additional Resources**



ISBN 0-538-87573-9

#### **PRINCIPLES OF INTERNET MARKETING** WARD HANSON

"Ward Hanson provides the first systematic view of the profound changes in marketing brought about by the Internet. Anyone seeking to exploit the unique capabilities of electronic networking should read this book." John Hagel III Author Net Gain and Net Worth Principal – McKinsey & Company

the revolution unfolding in retail markets and how the Web has forever shifted the balance of power from traditional institutions to the individual consumer." Mark C. Thompson, Executive Producer, www.Schwab.com, the world's largest site in electronic commerce.

"A fun read that incorporates lots of great insights about the Internet and marketing." Ellen Siminoff Vice President of Business Developmen

"After considering dozens of books, John Little and I chose only one book, Ward Hanson's, as the required text for our course on Electronic Commerce and Marketing. Hanson's combination of rigor and relevance make it the natural choice for any executive or student interested in truly mastering this new discipline."

Prof. Erik Brynjolfsson Co-Director, MIT Program on Electronic Commerce and Marketing M.I.T. Sloan School

#### **ABOUT THE AUTHOR**

Ward Hanson is a core faculty member of the Stanford Computer Industry Project, a lecturer at the Stanford Graduate School of Business, and Director of the Stanford Internet Marketing Project. He has taught, researched, and published on Internet marketing, new product competition, technology marketing, product line printing, and bundling strategies. He has also taught special seminars, industry forums, and executive education about business uses of the Internet in the U.S., Europe, and Asia. Prior to joining Stanford he was an assistant professor of Marketing and Business Economics at the University of Chicago Graduate School of Business and the Krannert Graduate School of Management at Purdue University and the University of Chicago Graduate School of Business and the Krannert Graduate School of Management at Purdue University and the University of Chicago Graduate School of Business and the Krannert Graduate School of Management at Purdue University and the University of Chicago Graduate School of Business and the Krannert Graduate School of Management at Purdue University and the University of Chicago Graduate School of Business and the Krannert Graduate School of Management at School of Business and the Krannert Graduate School of Management at Purdue University and the School of Business and the Krannert Graduate School of Management at Burdue University and the School of Business and the Krannert Graduate School of Management at Burdue University and the School of Business and the Krannert Graduate School of Management at Burdue University and the School of Business and the Krannert Graduate School of Management at Burdue University and the School of Business and the Krannert Graduate School of Management at Burdue University and the School of Business and the Krannert Graduate School of Management at Burdue University and the School of Business and the Krannert Graduate School of Business and the Krannert Graduate School of Business and the Krannert Graduate School of Business and the Kra



Stanford Graduate School of Business alumni lead a high percentage of the most successful companies on the Intern Many of these innovators have taken or participated in the Internet marketing course first created by Hanson during 1996, and taught repeatedly since them. This course froms the basis for this text.



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## **Applications / Hosted Services**

- Hosted Blogs
  - Blogger
  - **WordPress**
  - Typepad
  - Movable Type
  - Yahoo 360
  - HotBanana Others: http://www.forbes.com/bow/b2c/category.jhtml?id=311

E-commerce platforms

**Content Management** 

Systems (CMŠ)

Joomla

WebGUI

eZPublish

- Monster Commerce Pro
- GoEmerchant
- **OSCommerce**
- Zen Cart
- ShopSite Pro

- E-mail Marketing
  - **Constant Contact**
  - Lyris
  - EmailLabs
  - JangoMail
  - ExactTarget
  - SafeUnsubscribe
- Analytics
  - Urchin
  - Google
  - FeedBurner
  - VisiStat
  - **CoreMetrics**

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- Forum
  - Vbulletin
  - **PhPBB**
  - Invision
  - SMF
  - Jive Forums



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